



March 4, 2026

Toronto Police Service Board Strengthens Accountability and Oversight in Response to Chief's Report on Project South

Toronto, ON – At its public meeting today, the Toronto Police Service Board adopted the following motions to strengthen oversight and accountability after considering the Chief of Police's report on Project South:

1. **Affirmed its support for the province-wide inspection by Ontario's Inspector General of Policing** into police integrity and anti-corruption practices, committing to fully cooperate with the review.
2. **Requested that the inspection move quickly**, including the prompt appointment of an external lead inspector and the timely completion and release of a Findings Report.
3. **Urged the Province to ensure adequate resources** for both the Inspectorate of Policing and the Law Enforcement Complaints Agency so oversight related to Project South can proceed without delay.
4. **Strengthened Board oversight**, directing regular updates from the Chief of Police on actions taken in response to Project South, initiating the creation of an Audit & Risk Management Committee, and requesting that the City's Auditor General highlight any privacy or data governance observations as part of her forthcoming IT governance audit.

"When public trust is shaken, the response must be decisive and sustained," said Chair Shelley Carroll. "The Board is taking clear action to strengthen oversight, require disciplined reporting, and support independent review. We will continue to press for accountability and ensure that policing in Toronto meets the standard the public expects and deserves. Trust is earned through action, and that work is underway."

The Board emphasized that restoring and maintaining public confidence requires sustained, measurable action and clear accountability. The Board will continue to monitor implementation closely and expects regular reporting from the Chief on progress and outcomes.

These actions came after the Board received and considered the Chief of Police's report outlining actions taken in response to Project South. The report detailed steps implemented by the Chief to strengthen operational oversight, reinforce compliance with Service policies, and enhance accountability mechanisms. These measures include:

- **Immediately strengthened oversight of the Service, leadership and supervisory interventions**, including reinforced supervision at 12 Division, additional supervisors on the ground appointments, direct engagement by Senior Command, and additional deployment of member wellness supports for members

- **Full cooperation with the Law Enforcement Complaints Agency (LECA)** in its investigation of non-criminal conduct matters arising from Project South
- **Strengthened internal accountability measures**, including the establishment of a dedicated Inspection Team and the expansion and transition of the Investigative Support Unit into a newly formed Anti-Corruption Enforcement Team
- **The launch of two complementary corporate projects**: the Chief's Anti-Corruption Project and the "One TPS" Project, both commencing in Q1 2026 for a minimum two-year duration, supported by dedicated full-time project teams and structured work streams focused on supervision, vetting, information controls, evidence management, fitness for duty, and strengthening internal culture.

The Toronto Police Service Board remains committed to its governance mandate under the *Community Safety and Policing Act* to ensure effective oversight, transparency, and accountability in policing.

The Chief's report is available on the Board's website.

Chair Carroll's full opening remarks from today's meeting are available for viewing at the following link: [Toronto Police Service Board Meeting Live Stream](#)

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Remarks – March 4, 2026

Councillor Shelley Carroll, Chair, Toronto Police Service Board

Before we turn to the rest of today's agenda, I want to speak directly to Project South.

This is our first public meeting since these matters came to light. Many members of the public are watching. They should be. Many in our city are concerned and asking hard questions. They deserve clear answers.

Trust in policing is foundational. It underpins public safety, community cooperation, and the legitimacy of lawful authority. That trust is built over decades and can be weakened quickly. When concerns arise that call integrity into question, the response must be clear, structured, and sustained. Conduct that undermines public trust cannot be tolerated.

The Toronto Police Service Board exists to provide civilian governance and oversight. Under the Community Safety and Policing Act, we are responsible for ensuring that policing in this city is effective, accountable, and carried out in the public interest.

The Chief has provided the Board with a detailed update on actions implemented and underway. A joint request was made by the Chief and myself, after conferring with the Board, to Ontario's Inspectorate of Policing for a thematic inspection focused on supervision and span of control, screening and vetting, access to police databases, evidence and property management, and fitness for duty. You will hear shortly from the Chief and Service about their work underway to expand the capacity of Professional Standards and the anti-corruption and internal reform initiatives that have been launched.

These operational measures are significant, and more work will follow.

Today, the Board is taking the following governance steps.

We are formally affirming our full support for the province-wide inspection by the Inspectorate of Policing and are requesting this inspection be accelerated to meet the moment of public trust. Independent inspection strengthens public confidence and reinforces the integrity of the policing framework across Ontario.

I also want to be clear about why the Inspectorate of Policing is the right body to conduct this review at this time.

It may be a relatively new oversight agency, but in this case it is exactly the tool the Province has put in place for moments like this. The Inspectorate has the expertise to examine policing practices across the sector, not just within one service. It has the authority to issue binding directions to ensure corrective action is taken. That is a significant distinction from a judicial inquiry, which can only make recommendations.

Just as importantly, the Inspectorate does not need to wait for the conclusion of any criminal proceedings before beginning its work. That means the review can start sooner, move in parallel where appropriate, and deliver findings and direction more quickly.

Our responsibility as a Board is to ensure timely, effective oversight that strengthens public trust. The Inspectorate provides the clearest path to doing exactly that.

At the same time, the specific conduct of individual officers connected to Project South is being investigated by the Law Enforcement Complaints Agency. That is the independent body responsible for handling complaints about police officers in Ontario. It is important that those investigations proceed independently and without interference. Together, these processes ensure both individual accountability and broader systemic review.

And so, we are also requesting that the Province ensure that both the Inspectorate and the Law Enforcement Complaints Agency are adequately resourced to conduct timely and thorough review.

The motion before us directs the Chief to provide regular, structured updates to the Board regarding any actions taken, controls strengthened, and any further measures required to support accountability and public confidence. Oversight depends on disciplined reporting and clear lines of information.

We are also directing our Executive Director to report back on the establishment of an Audit and Risk Management Committee of the Board. For a police service of Toronto's size and complexity, oversight of enterprise risk and internal audit functions must be systematic and continuous. The Board requires direct, reliable, and unfiltered insight in order to fulfill its statutory mandate.

Finally, I would note that the City of Toronto's Auditor General is finalizing her audit of IT governance within the Toronto Police Service. That work is directly relevant. Strong privacy controls and clear data governance are essential safeguards, particularly when questions have been raised about how information is accessed, managed, and overseen.

We will ask the Auditor General to highlight any findings or recommendations related to privacy and data governance that may inform the Board's oversight in light of Project South. Where improvements are required, we will expect clear direction and timely implementation.

The Board supports the AG's work. Oversight only works when reporting, systems, and accountability structures are aligned.

Rebuilding and reinforcing trust will require sustained collaboration. The Board will continue working closely with the Chief, with Command, with the Toronto Police Association, and with the Senior Officers' Organization to ensure that the reforms underway take root and that standards are consistently upheld across the Service.

It is important to recognize that more than 8,000 uniform and civilian members of the Toronto Police Service come to work every day and serve this city with integrity and professionalism. Strengthening systems, reinforcing accountability, and addressing misconduct protects the integrity of those members and the communities they serve.

Project South has raised serious concerns. The response will be measured, structured, and sustained. The Board remains focused on ensuring that the governance framework surrounding policing in Toronto is strong, transparent, and worthy of public trust.

Public trust is earned through action. This Board is committed to that work.

Thank you